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Top Skills

Project Management
Agile Project Management
Software Project Management

Languages

Russian (Native or Bilingual) English (Full Professional)

Certifications

Project Management Professional (PMP)

Sergei Serebrennikov

Senior Program manager - Luxoft

Belgrade, Serbia

Summary

I'm an Engineering Program Manager with 18 years of experience in the IT industry, specializing in software development. Beginning my journey as a C++ and Java Developer in 2006, I progressed through roles as Development Team Lead and Project Manager before reaching the Program Manager level.

In this capacity, I've led large, distributed cross-functional teams of up to 80 people, delivering complex projects across Retail & Consumer, Aerospace, Banking, Automotive, and Media & Entertainment sectors. Additionally, I've played a key role in pre-sale and business development initiatives for various clients.

While I have extensive experience with waterfall project management, I'm passionate about adopting modern Agile approaches. Over the past 6 years, I've integrated Agile methodologies into my projects to drive efficiency and innovation.

Experience

Luxoft

Senior Program Manager April 2022 - Present (2 years 5 months)

Delivery management of project portfolio for different European and American clients.

Responsibilities:

- leading the project delivery activities for big clients in Consumers & Retail, Media & Communications and Healthcare industries
- pre-sale activities, technical and commercial proposals preparation in response to RFI/RFP from different clients
- planning and forming the teams of the projects (up to 60 people)
- people management (performance appraisals, staff development and retention)

- communications with managers on customer side regarding projects budgeting
- financial planning and margin control of the project portfolio for different clients

IT department of big financial company Senior Project Manager July 2020 - April 2022 (1 year 10 months)

Development of the modern Distance Banking System for the corporate clients of the major Eastern European bank.

Responsibilities:

The new system was mission critical and aimed to replace several legacy banking systems. The department of over 500+ IT professionals was involved in the development of the project, where I was responsible for the development of Currency Exchange Control set of projects with up to 80 people.

Achievements:

- successfully managed the development process during several major releases of Currency Exchange Control project
- drove the re-architecture initiative to make the Currency Exchange Control sub-system, initially developed only for Corporate clients, also available and reusable by other banking systems (medium and small businesses and retail clients)
- drove the migration and onboarding of biggest corporate clients to the new Distance Banking System, supported corresponding troubleshooting and performance optimization efforts

Luxoft

11 years 9 months

Program Manager January 2015 - July 2020 (5 years 7 months) Moscow, Russia

Responsibilities:

- leading the project delivery activities for big clients in manufacturing (aerospace, agriculture) and media&entertainment industries
- planning and forming the teams of the projects (up to 60 people)
- people management (performance appraisals, staff development and retention)

- financial planning and margin control of the project portfolio for different clients
- communications with managers on customer side regarding projects budgeting
- pre-sale activities, technical and commercial proposals preparation in response to RFI/RFP from different clients
- participating in internal project reviews and audits as trusted delivery manager (working closely with Luxoft Quality Centre)
- participated in CMMI appraisal as part of appraisal team (2016)

Achievements:

- initiated several projects and built distributed teams from scratch (in USA, Mexico, Ukraine, Vietnam and Russia)
- took part in many proposal preparations for existing and new clients, significant part of these competitive bids has been won

Project Manager

February 2013 - December 2014 (1 year 11 months)

Omsk, Russia

Responsibilities:

Project management of several projects for the big customer in Aerospace vertical:

- scope forming and discussion with customers
- project planning
- budget planning and related communications with managers on customer's side
- ongoing communications with managers and key technical specialists on customer's side
- project team planning and forming, people management (performance appraisals, staff development) in projects with team size up to 45 people
- daily management activities: planning, tasks assignment, execution control, team motivation
- delivery and configuration management
- internal and external reporting
- process management (constant process optimization working with Luxoft Quality Centre)

Achievements:

- successfully implemented tens of releases in 5 projects for big customer (aircraft company)

- ensure compliance with the quality metrics used in the company
- successfully formed the team with maximum size of 45 people
- participating into CMMI appraisal in 2013 (Luxoft successfully confirmed compliance with CMMI level 5)

Senior Java Developer (dev team lead) November 2008 - January 2013 (4 years 3 months) Omsk, Russia

Responsibilities:

- leading of development team (up to 12 people)
- technical interview of candidates
- supervising and training of newcomers
- people management activities inside development team
- development activities planning (MS Project)
- tasks assigning and execution control
- defect and risk management
- technical communications with customer (big aircraft company)
- technical on-site support of the system (more that a year working on-site in USA)
- estimation of development efforts
- code development and review (Java, J2EE, JavaScript, XML/XSLT, JDBC, WebServices, WebSphere, Tomcat, OSGi, Spring, Struts)
- development of user and system documentation (Macroscope)

Achievements:

- successfully developed the functionality for several releases of several systems
- form and trained the development team from scratch (6 people)
- provided technical support of the system on customer side (few system releases were successfully installed in production during this time)

Research institute of technology, control and diagnostics of railway transport

Lead software engineer (C/C++) February 2006 - October 2008 (2 years 9 months) Omsk, Russia

Responsibilities:

- leading of development team (4 people)
- hiring new people to the team
- supervising of newcomers
- architecture development of automation system

- code development for embedded devices (C/C++)
- development of program interfaces (CAN Open)
- code development for PC (Java)
- development of user documentation

Achievements:

- developed from scratch the realization of CAN Open protocol for Philips LPC microcontrollers (ARM7)
- developed the software part of the automation system for locomotive depot (software for embedded devices and automated workstation)
- trained new people in the team

Education

Dostoevsky Omsk State University Manager, Management · (2009 - 2012)

Omsk State Transport University (OSTU)

Engineer's degree, Information systems and technologies · (2003 - 2008)